

#### Data, Insight, Strategy & Communities

# Fight or flight for lead in the battle of the batteries?





Data, Insight, Strategy & Communities

## Welcome to CRU

50+ years of data-driven market insights

50+ commodities covered

450+ staff on 6 continents

4,000+ production sites in 134 countries

1,000+ assessed prices

Granular data on nearly 1/6th of global emissions



## Agenda

- 1. | Recent lead market developments
  - Unfolding US-led trade war
  - Price struggling amid tariff turmoil
  - Balances global, China and Europe
- 2. Battery metal lead's role in green energy transition
  - Climate change and the green energy transition
  - Automotive powertrain story
  - Other battery technologies and materials
  - Fight or flight for lead ?



## What are the likely outcomes of the trade war?

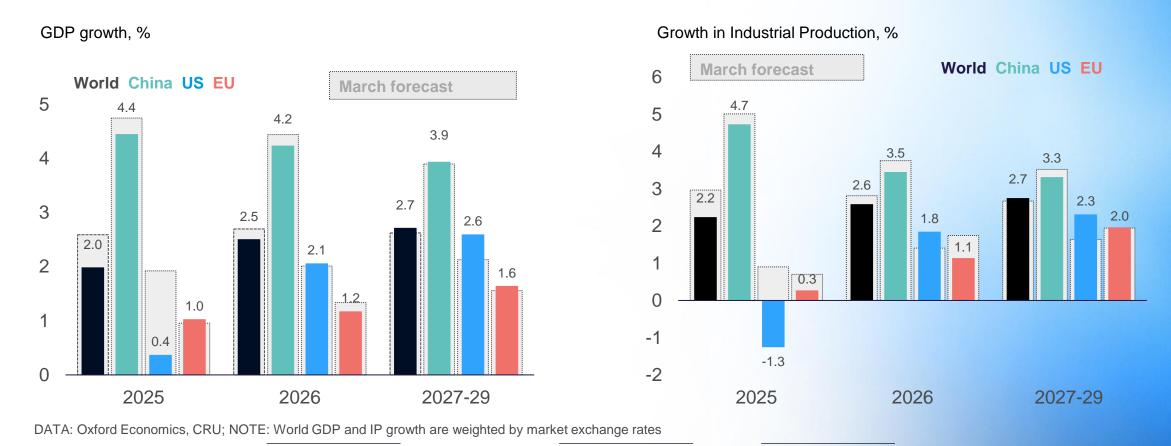
#### What comes next: some scenarios

	Description	Average US tariff rate (increase v Biden administration)	Global GDP growth	Global IP growth
Central case: stabilisation	US and China de-escalate, mainly through introducing further exemptions, bringing average bilateral tariffs to 50ppt above Biden levels. US reduces rate on auto parts, otherwise maintains 10% reciprocal tariffs.	+11ppt	2025: 2.1% 2026: 2.7%	2025: 1.9% 2026: 2.3%
Upside: de- escalation	The US scales back 'reciprocal' tariffs, mainly through further product exemptions. US and China de-escalate average tariff rates to 20ppt above Biden levels.	+7ppt	2025: 2.4% 2026: 2.4%	2025: 2.2% 2026: 2.2%
Downside: further escalation	US returns to 2 April reciprocal tariffs. Trade partners retaliate. US-China tariffs remain at current levels, and trade war escalates in other areas (e.g. export controls).	+26ppt	2025: 1.3% 2026: 1.9%	2025: 1.0% 2026: 0.8%



#### Trade war to seriously damage the global economy

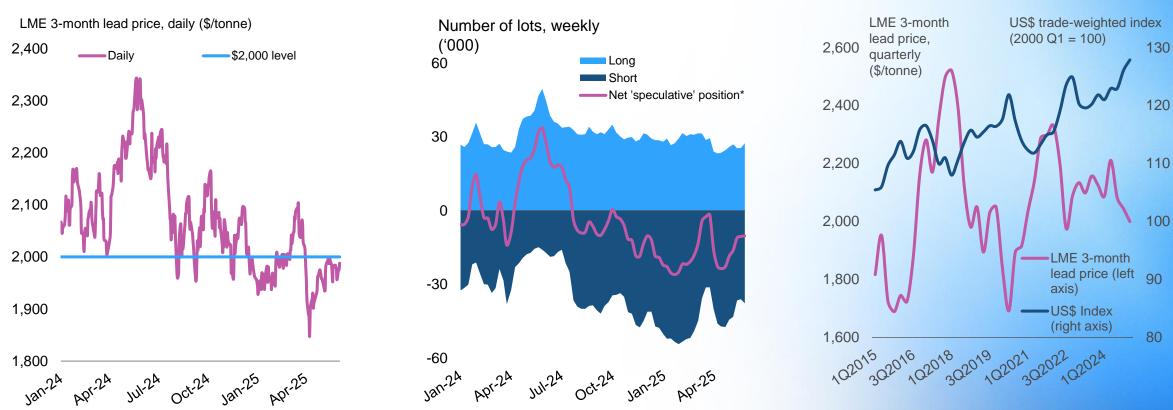
#### The US will suffer the most damage from the trade war





### Price struggling amid tariff turmoil

#### Prices remain under \$2,000 /t, net position improves and dollar weakens

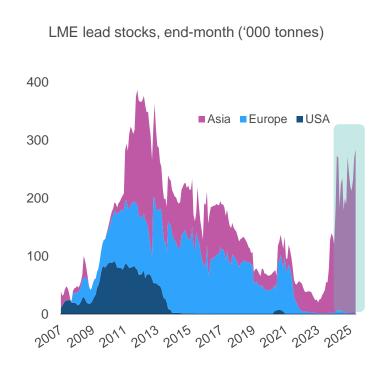


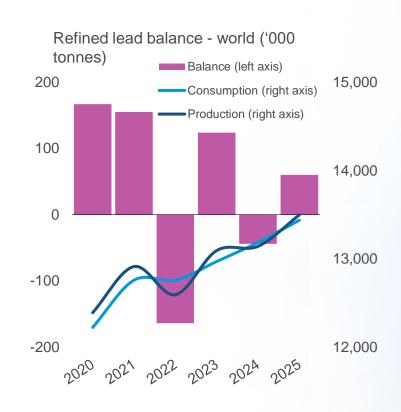
DATA: LME, Oxford Economics, CRU. NOTES: \* Shorter-term speculative investor net position identified by CRU of long vs short positions held by Investment Funds (mutual, hedge and private equity) and Other Financial Institutions (pension and insurance funds) as defined in the LME's weekly Commitments of Traders Report (COTR)

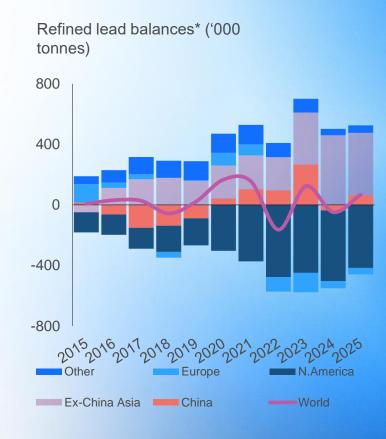


## Small global imbalance masks larger regional contrasts

#### Historically high stocks overhang the market - Asia holds the metal



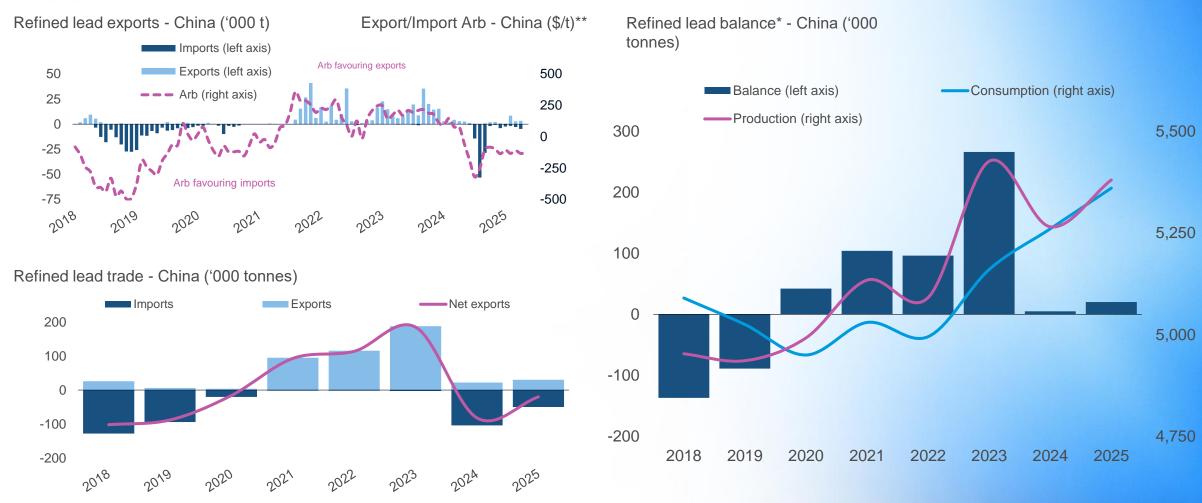




DATA: LME, CRU. NOTE: \* Balance is the difference between production and consumption.



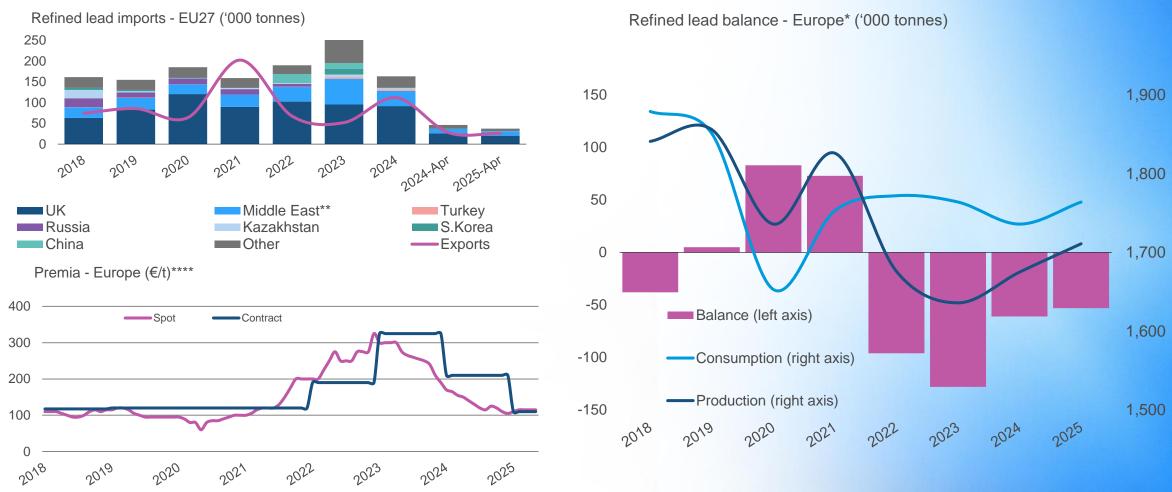
#### Chinese market expected to call for imports again in 2025



DATA: GTT, SHFE, CRU. NOTES: \* Arb is the difference between local SHFE price and international LME price, including adjustments for trade tariffs.



#### European basic market deficit shrinks in 2025



DATA: GTT, CRU. NOTES: \* 'Basic' balance is the difference between production and consumption. Excludes Russia. \*\* Includes Lebanon, Saudi Arabia, Israel, Jordan, Turkey and UAE. \*\*\*\* Basis is ex-works mainland Europe secondary lead.



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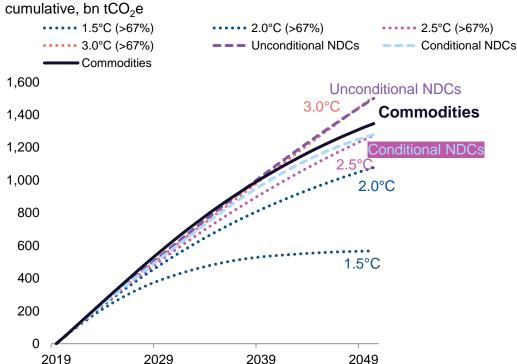


### Climate change – no net zero until 2069

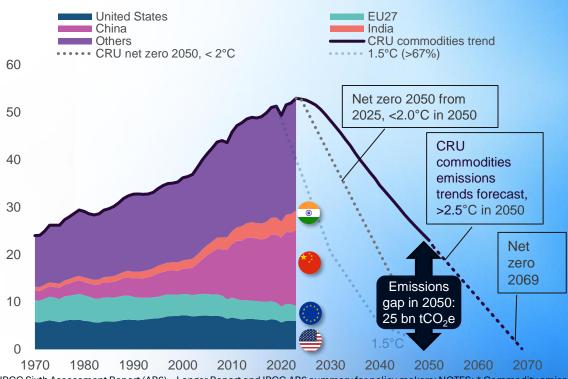
#### CRU sees emissions on a >2.5°C path to 2050

CRU. Independent *expert* intelligence

GHG emissions by scenario, normalised\* to 2019 global GHG emissions, cumulative, by tCO o



#### Annual global greenhouse gas emissions trend,1970–2070, bn tCO<sub>2</sub>e/y

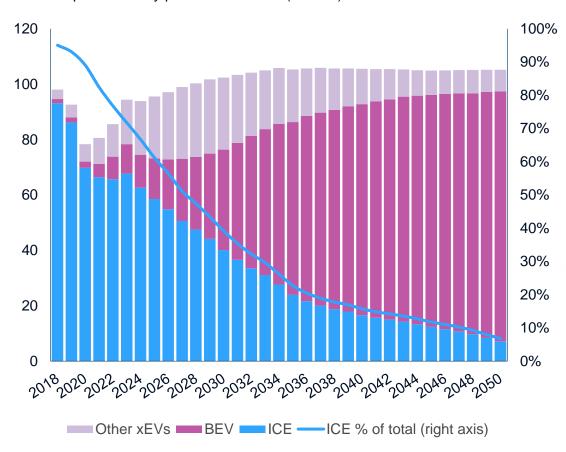


DATA: CRU Emissions Analysis Tool, CRU Power Transition Service, CRU Long-term Steel Outlook, UNEP Emissions Gap Report 2024, The IPCC Sixth Assessment Report (AR6) – Longer Report and IPCC AR6 summary for policy makers; NOTES: \* Commodity emissions have been normalised to 2019 global GHG emissions so that the emissions trajectories can be compared directly with each other and with the IPCC global heating scenarios that are also included in the chart. \*\* 1850-1900 \*\*\* Steel, Power and Light Vehicle sectors.



## ICE still slowly melting away this decade

Vehicle production by powertrain - world (M units)



Global warming and extreme weather reinforce long-term EV transition.

BEV growth expected to rebound in 2025, aided by incentives, policies, and competition.

Geopolitical tensions and regulatory uncertainty may hinder progress.

ICE vehicle share declining: 67% in  $2024 \rightarrow 7\%$  by 2050, though pace is slowing.

Political risks are delaying the ICE-to-BEV shift in many regions.

HEVs gaining popularity; ICE sales declining slower than anticipated.

Auto lead battery demand less affected by powertrain changes.

Vehicle stock matters more than new production for lead demand.

LABs often replaced multiple times per vehicle, sustaining demand for decades.

ICE bans are being delayed or weakened, further extending LAB demand.

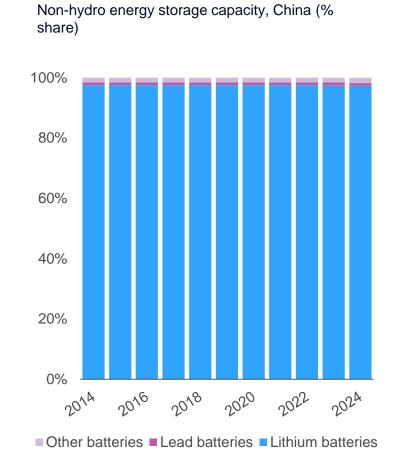
12V LABs remain standard outside China for starting and auxiliary roles.

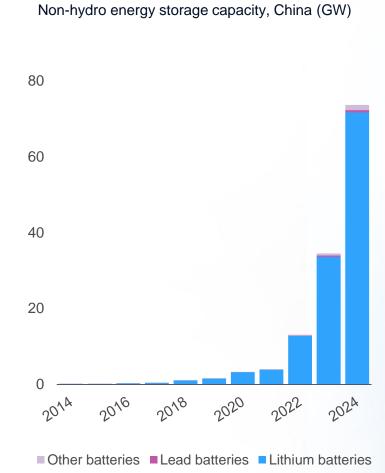
In China, OEMs (e.g. BYD, NIO) shifting to 12V lithium-ion batteries.

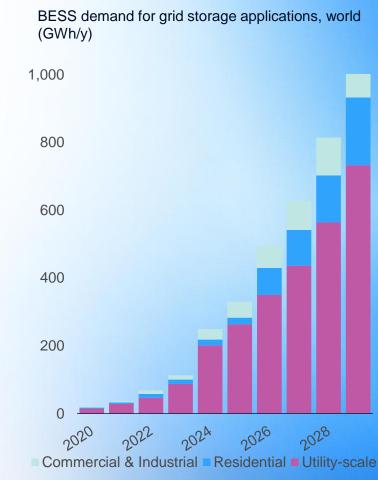
DATA: GlobalData, CRU Battery Value Chain Service. NOTES: ICE = Internal Combustion Engine vehicle. BEV = Battery Electric Vehicle. xEV = Electrified Vehicles. LAB = Lead Acid Battery. LIB = Lithium Ion Battery. Data is for light and heavy duty vehicles and buses.



#### Limited opportunities for lead in BESS boom





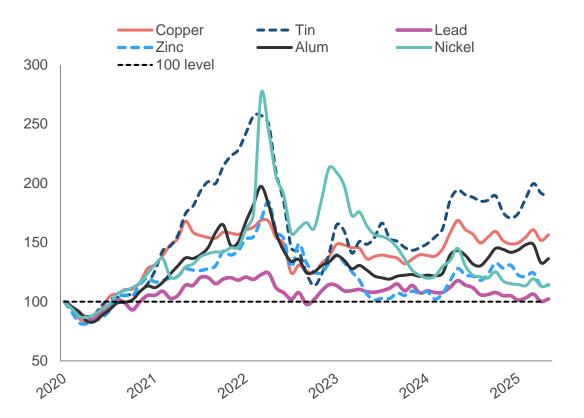


DATA: CNESA, CRU Energy Storage And Costs (ESTAC). NOTES: BESS = Battery Energy Storage System. FOM = Front-of-meter utility-scale applications. BTM = Behind-the-meter residential, commercial and industrial applications. TCO = Total Cost of Ownership. LFP = Lithium Iron Phosphate batteries.

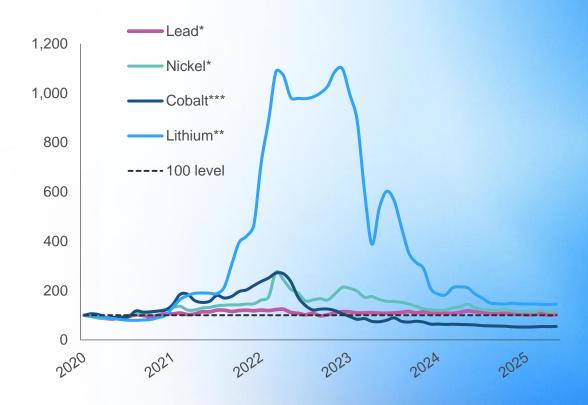


#### Steadier lead price path than others

LME metal prices\*, monthly average, index to Jan 2020 = 100



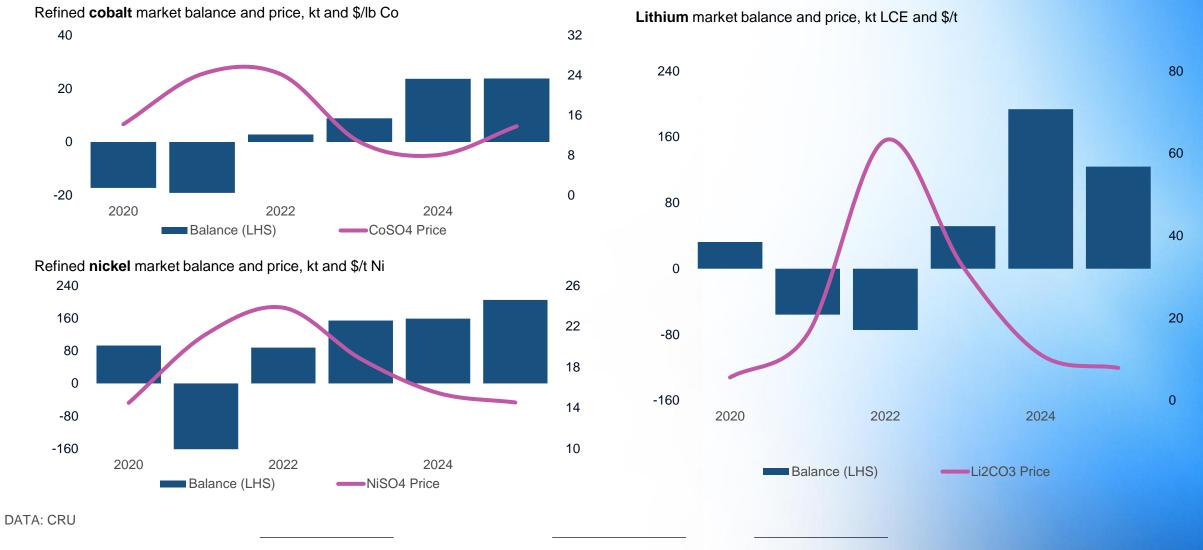
Battery metal prices, monthly average, index to Jan 2020 = 100



DATA: LME, CRU. NOTES: \* LME 3-month prices, \*\* Lithium carbonate (99.5% battery grade, spot China), \*\*\* Cobalt sulphate (20.5% Cobalt, DAP China). GET = 'green' energy transition. HPAL = High-pressure acid leach, LFP = Lithium iron phosphate batteries.

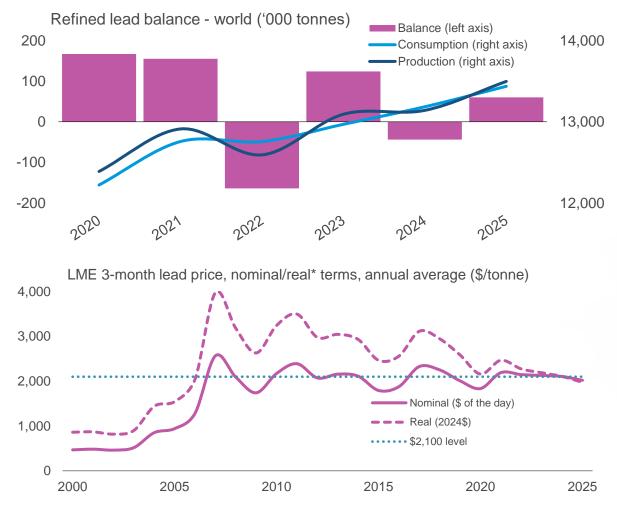


#### Other battery metals switch to surplus





#### Lead to fight or take flight?



Lead is entering a surplus phase, similar to other battery metals.

Closed-loop recycling helps stabilize nominal lead prices, though real prices have declined since 2007.

Investor sentiment on lead batteries in the energy transition remains cautious, limiting price upside.

Steady demand and established infrastructure help reduce price downside risks.

Lead batteries have strong ESG credentials due to high recycling rates and a broad supply base.

Lithium batteries face more ESG challenges: intensive mining, lower recycling, and regional bottlenecks.

Lower lithium raw material costs and growth of LFP chemistry are increasing lithium battery competitiveness.

LFP batteries are taking share from lead batteries, especially in China, with potential global expansion.

The global energy transition is ongoing, though the pace may be slowing due to economic and logistical challenges.

Lithium batteries lead the transition, but multiple battery technologies will likely be needed.

Lead batteries may continue to play a role given their existing infrastructure and applications.

Growing competition, especially from LFPs, could challenge lead's market position.

The future role of lead will depend on market developments, technology shifts, and policy decisions.

Fight or flight for lead in the battle of the batteries?

Lead to fight or take flight?

DATA: LME, CRU. NOTES: Lead price is LME 3-month lead price. GET = 'green' energy transition. ESG = Environmental, Social and Governance.



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